

4.0 Capital Improvements Implementation

4.1 Five-Year Schedule of Capital Improvements

Table 4.1, Five-Year Schedule of Capital Improvements, lists the public facilities which Monroe County will provide in order to reduce existing deficiencies, provide for necessary replacements, and meet the future demand identified by the Comprehensive Plan. In accordance with Rule 9J-5 of the Florida Administrative Code, the schedule includes the following public facility types for the five years subsequent to plan adoption (Fiscal Year 1992/93, which begins on October 1, 1992, to Fiscal Year 1996/97, which ends on September 30, 1997):

1. transportation facilities including roads, port, and aviation facilities;
2. solid waste;
3. sanitary sewer;
4. drainage; and
5. parks and recreation.

The schedule does not include potable water projects or improvements to US 1 required to alleviate existing deficiencies because it is anticipated that these projects will be funded by the Florida Keys Aqueduct Authority (FKAA) and Florida Department of Transportation (FDOT), respectively. These projects are presented for information purposes only in Table 4.2.

For each project listed in the Five-Year Schedule of Capital Improvements, projected costs and revenue sources are indicated. The projects are described in Sections 4.1.1 to 4.1.6.

4.1.1 Transportation

A. Roads

Card Sound Road

Conservation and Coastal Management Policy 216.1.3 designates Card Sound Road as a hurricane evacuation route as directed by the Monroe County Department of Emergency Management (See Section 3.2). Because of its low elevation which makes it vulnerable to flooding, this road will be raised five feet and widened from the Dade County line to CR 905.

Other County Roads

The projects designated as "Other County Roads" in the Five-Year Schedule of Capital Improvements include roadway improvement projects throughout the Keys taken from the Division of Public Work's Seven Year Roadway/Bicycle Path Plan. These projects, which are extracted from the Division of Public Work's Seven Year Roadway/Bicycle Path Plan (See Table 4.28 of the Technical Document), are mostly minor roadway widening projects and are unrelated to the level of service standards established for traffic.

Table 4.1
Five-Year Schedule of Capital Improvements

Project	Funding Source	FY 92	FY 93	FY 94	FY 95	FY 96
Transportation						
Card Sound Road	Impact fees, tolls	5,500,000	5,500,000			
Other County Roads (1)	Gas taxes	1,326,670	1,223,050	1,980,780	1,184,700	925,100
Port-Related County Road Projects	Gas taxes		30,000			
Kw/IA Terminal Building	FAA, FDOT, Airport Revenue		1,000,000	1,000,000		
Kw/IA - Other Improvements	FAA, FDOT, Airport Revenue	720,000	40,000	160,000	50,000	260,000
Marathon Airport Terminal	FAA, FDOT, Airport Revenue		2,235,000	2,235,000		
Marathon Airport - Other Improvements (2)	FAA, FDOT, Airport Revenue	480,000	1,340,000		140,000	400,000
Solid Waste						
Sledge/Septage Treatment Facility (3)	Infrastructure taxes, DEM enterprise funds	3,000,000	(3)			
Alternate Disposal Technologies	Infrastructure taxes, DEM enterprise funds	(3)	(3)	(3)		
Sanitary Sewer / Drainage						
Sanitary Wastewater/Stormwater Management Master Plans	DEM enterprise funds	935,000	935,000	935,000		
Future Sanitary Wastewater Projects	DEM enterprise funds				(5)	(5)
Future Drainage Projects	Stormwater Utility, general funds (4)				(5)	(5)
Recreation						
Park Acquisition/Development - Upper Keys	Ad valorem taxes, infrastructure taxes, recreation impact fees, Land Authority	907,500	165,000	165,000	165,000	165,000
Park Acquisition/Development - Middle Keys	Ad valorem taxes, infrastructure taxes, recreation impact fees, Land Authority	27,500	68,750	68,750	68,750	68,750
Park Acquisition/Development - Lower Keys	Ad valorem taxes, infrastructure taxes, recreation impact fees, Land Authority	1,952,500	75,625	75,625	75,625	75,625
TOTAL (\$)		14,849,170	12,612,425	6,620,155	1,684,075	1,894,475

(1) See table 4.27 of the Technical Document for a detailed listing of these roadway improvements.

(2) See Table 6.4 of the Technical Document for a detailed listing of these improvements.

(3) The estimated costs of a sludge, septage, and/or leachate treatment and disposal facility on Crawl Key and any facilities required to support alternative solid waste management technologies will be determined by January 1, 1993 based upon an evaluation by Monroe County DEM. A preliminary figure of \$3 million has been budgeted for the Crawl Key Facility.

(4) A Stormwater Utility to fund future rainwater projects will be evaluated as part of the combined Sanitary Wastewater/Stormwater Management Master Plan.

(5) The estimated costs of future sanitary wastewater and drainage projects will be determined based upon the results of the combined Sanitary Wastewater/Stormwater Management Master Plan.

Table 4.2
Capital Improvements to be Provided by Florida Keys Aqueduct Authority (FKAA)

Project	Target Fiscal Year(s)	Estimated Cost
Potable Water Improvements (FKAA) (1)		
Distribution Upgrade Projects	92/93-94/95 1995/96-2004/05	\$14,100,000 \$19,300,000
Future 5 MG Tank (or Stock Island Aquifer Storage Recovery)	1995/96-2004/05	\$1,020,000
Long Key Pump Station renovation	92/93-94/95	\$900,000
Cathodic Protection - Phases 3,4,5,6	92/93-94/95 1995/96-2004/05	\$400,000 \$1,000,000
24" main from Sugarloaf Key to Stock Island	92/93-94/95	\$1,170,000

- (1) Potable water projects and costs are derived from the FKAA's Capital Improvements Program. This program assigns projects to two general time periods, FY 1992/93-1994/95 and FY 1995/96-2004/5, rather than breaking them out by year.
Source: Barton Aschman, 1991; FKAA, 1990

Port-Related County Road Projects

Three county roads in the Stock Island port area - Fourth Street, Fifth Street and Peninsular Avenue -are characterized by flooding problems. These flooding problems will be corrected in order to improve access to the port facilities.

B. Mass Transit

Monroe County does not currently operate or have plans to construct mass transit facilities. Therefore, no mass transit projects are included in the Five-Year Schedule of Capital Improvements. Although the County does provide paratransit service to the transportation disadvantaged, the costs of providing this service are considered operating rather than capital expenses.

C. Ports

The Five-Year Schedule of Capital Improvements does not include any port improvement projects because the only port facility in unincorporated Monroe County, located on Stock Island, is privately owned. As previously noted, improvements to three county roads are proposed to correct flooding problems and improve access to the port area.

D. Aviation

The Five-Year Schedule of Capital Improvements includes capital projects for both county-operated airports, Key West International and Marathon. These projects, which are listed in Table 6.5 of the Technical Document include expanded terminal facilities for both airports and other miscellaneous improvements.

4.1.2 Potable Water

Table 4.2 lists future improvements which will be made by the FKAA to its distribution system and transmission and supply system to provide for Monroe County's potable water needs through the year 2005. These improvements include projects to increase the water supply system's storage capacity in order to maintain reliable service during plant or power outages, consistent with Policy

701.6.1 (See Section 3.7). Specific projects include upgrading of the 18" diameter pipe between Sugarloaf Key and Stock Island to 24", renovation of the Long Key Pump Station, and construction of a future 5 million gallon storage tank at a location to be determined based upon operational experience and actual system growth. Consistent with Objective 701.6 and supporting policies, the FKAA is investigating the feasibility of implementing an Aquifer Storage Recovery (ASR) system on Stock Island. (See Chapter 8.0 of the Technical Document, Potable Water Element).

4.1.3 Solid Waste

A. Sludge/Septage Treatment Facility

Sludge, septage and leachate generated in Monroe County are currently removed by private contractors for disposal at an out-of-county location. In accordance with Policies 801.3.5 and 801.3.6 (See Section 3.8), the Monroe County Department of Environmental Management (DEM) is currently pursuing plans to construct a sludge, septage, and possibly leachate treatment facility on a 40-acre site owned by the County at mile marker 56.5 on Crawl Key to provide a long-term treatment and disposal solution. The estimated cost of this project will be determined by January 4, 1997 based upon the specific technology to be utilized in the facility.

B. Alternative Waste Disposal Technology

Solid waste generated in Monroe County is currently hauled out of the County by a private contractor for disposal at a sanitary landfill facility owned by the contractor, Waste Management Inc. (WMI), in unincorporated Broward County. In accordance with Policies 801.3.8 and 801.3.9 (See Section 3.8), the Monroe County DEM is currently evaluating the development and implementation of an alternative solid waste processing and disposal technology or technologies, such as composting or pelletization, to provide a long-term solid waste disposal solution. The specific types and locations of facilities required to implement the chosen technology or technologies, and the estimated costs of these facilities, will be determined by January 4, 1997.

4.1.4 Sanitary Sewer

Sanitary sewer facilities are not addressed in Monroe County's current Capital Improvements Program because there is no public sewer service in the County. In accordance with Objective 901.4 and related policies (See Section 3.9), a comprehensive Sanitary Wastewater Master Plan will be prepared which will inventory existing private wastewater disposal, collection, and treatment facilities within the County, evaluate issues related to wastewater disposal such as water quality impacts, and make recommendations regarding future capital improvements required to alleviate identified deficiencies and serve future development. The locations and costs of future capital improvements required to implement the plan will be determined by January 4, 1998 based upon the plan's recommendations.

Because of the interrelated nature of wastewater disposal and drainage water quality issues, and in order to maximize cost effectiveness, the study will be prepared as a combined Sanitary Wastewater/ Stormwater Management Master Plan (SW/SMMP).

4.1.5 Drainage

Existing public drainage facilities in Monroe County are limited in extent. In accordance with Objective 1001.3 and related policies (See Section 3.10), a comprehensive Stormwater Management Master Plan will be prepared which will inventory existing drainage facilities within the County, evaluate issues related to stormwater management such as water quality impacts, and make recommendations regarding future capital improvements required to alleviate identified deficiencies and serve future development. This study will be prepared in conjunction with the Sanitary Wastewater Master Plan as a combined SW/SMMP. The locations and costs of future capital improvements required to implement the plan will be determined by January 4, 1998 based upon the plan's recommendations.

4.1.6 Parks and Recreation

The Five-Year Schedule of Capital Improvements lists parkland acquisition and development projects which are necessary to achieve and maintain the level of service standard for activity-based recreational land established in Recreation and Open Space Policy 1201.1.1. Projects listed for Fiscal Year 1992/93 are required to alleviate existing deficiencies of 3.3, 0.1, and 7.1 acres of activity-based recreational land in the Upper, Middle, and Lower Keys, respectively. The projects listed for Fiscal Years 1993/94 through 1996/97 are required to accommodate projected future growth permitted by the Future Land Use Element. Acquisition and development of 2.4, 1.0, and 1.1 acres of parkland will be required in the Upper, Middle, and Lower Keys, respectively, to meet the demand for activity-based recreational land to serve projected future growth during the five years following plan adoption.

4.2 Programs to be Adopted in Support of Capital Improvements Goals, Objectives and Policies

Goals, objectives and policies for capital improvements are presented in Section 3.14. Monroe County will adopt the programs described in Sections 4.2.1 to 4.2.3 in support of these goals, objectives and policies. These programs will ensure that public facilities and services meeting the levels of service standards established in the Comprehensive Plan will be available concurrent with the impacts of development.

4.2.1 Five-Year Schedule of Capital Improvements

Concurrent with plan adoption, projects identified in the Comprehensive Plan Five-Year Schedule of Capital Improvements will be incorporated into the Monroe County Capital Improvements Program. The Five-Year Schedule will not be adopted to replace the County's Capital Improvements Program because the Capital Improvements Program includes facility types such as jails and public buildings which are not addressed by the Comprehensive Plan. In subsequent years, the Monroe County Growth Management Division will be responsible for updating the Five-Year Schedule of Capital Improvements to include capital projects for the public facility types required by Chapter 9J-5 based upon the criteria contained in Capital Improvements Policy 1401.1.2. On an annual basis, Monroe County will incorporate such revisions to the Comprehensive Plan Five-Year Schedule into the County Capital Improvements Program.

4.2.2 Fair Share Impact Fees

Under Article X, Impact Fees, of the Monroe County Land Development Regulations, new developments are assessed fair share impact fees to assist in providing funding for facility expansions required to accommodate new growth. Impact fees are currently assessed for the following types of facilities: transportation, solid waste, parks and recreation, library, and police facilities. Concurrent with adoption of the Comprehensive Plan, Monroe County will adopt revisions to Article X which update the current impact fee assessment system, thus ensuring that future development pays a proportionate fair-share cost of facility improvements necessary to maintain the level of service standards adopted pursuant to the plan. The revisions will include procedures for assessment of impact fees to help offset the costs of extending fire, ambulance, and emergency services to serve new development.

4.2.3 Concurrency Management System

Under Section 9.5-292 of the Monroe County Land Development Regulations, new development must be served by adequate roads, potable water, solid waste, and school facilities as determined by the level of service standards established in the section. Concurrent with adoption of the Comprehensive Plan, Monroe County will adopt revisions to Section 9.5-292 which establish a Concurrency Management System consistent with Capital Improvements Policy 1401.4.5. The Concurrency Management System will ensure that no new development permits will be issued

unless adequate public facilities needed to support the development at the level of service standards for all of the public facility types addressed in the Comprehensive Plan are available concurrent with the impacts of development. The Concurrency Management System will include specific provisions for interpreting and applying the level of service standards to applications for development orders and permits.

5.0 Monitoring and Evaluation Procedures

The Monroe County Year 2010 Comprehensive Plan provides the basis for permitting and allocating development and providing public facilities concurrent with the impacts of development. In order to ensure that this plan reflects current County policy, the achievement of Goals, Objectives and Policies, the most up-to-date baseline data and analysis, and that the appropriate resources are allocated to properly implement the plan, 9J-5:

1. requires that the Five-Year Capital Improvement Program (CIP) be reviewed and updated annually;
2. allows the plan to be amended as often as twice each year (including the annual adoption of the Five-Year CIP); and
3. requires that the plan be evaluated and updated at least every five years.

In order to accomplish a meaningful evaluation of the plan, procedures must be established to monitor and evaluate the plan and its implementation and to amend the plan. This chapter describes the annual and five-year monitoring and evaluation procedures which will be followed by Monroe County.

The Monroe County Board of County Commissioners (BOCC) serves as the local governing body and is responsible for adopting, amending and updating the Monroe County Year 2010 Comprehensive Plan and for its implementation, including:

1. adopting and amending the Land Development Regulations;
2. adopting the Annual Operating Budget; and
3. adopting the Five-Year Capital Improvement Program on an annual basis.

The Planning Commission in Monroe County serves as the local planning agency and is responsible for providing recommendations to the BOCC.

5.1 Plan for Continuous Monitoring and Evaluation

The plan for continuous monitoring and evaluation includes the preparation of annual reports to evaluate the implementation of the Comprehensive Plan. These annual reports will serve as the basis for adopting the Annual Operating Budget, the Five-Year Capital Improvement Program, as well as any amendments to the Comprehensive Plan or Land Development Regulations. In addition to the yearly evaluation, the plan provides for the evaluation and updating of the Comprehensive Plan at least every five years.

5.1.1 Annual Monitoring and Evaluation Procedures

The annual monitoring and evaluation procedures which will be followed by Monroe County are illustrated in Figure 5.1. The primary means of annual monitoring and evaluation will be the preparation of a Plan Implementation Report and the Concurrency Management Report each year. The Plan Implementation Report will consist of a review of the Monitoring and Evaluation Matrices, which specify the date by which each objective and policy is to be accomplished (See Section 5.6). The Monitoring and Evaluation Matrices will be updated by the Growth Management Division on an annual basis following the adoption of the Comprehensive Plan and any

amendments to reflect the most recently adopted Objective and Policies of the Comprehensive Plan. The Plan Implementation Report will be submitted to the BOCC by April 15th of each year in conjunction with the preparation of the annual operating budget. This will enable Monroe County to monitor the achievement of Goals, Objectives and Policies and provide the BOCC with the relevant information to implement the plan in a timely manner by allocating the necessary resources for the upcoming year. The BOCC will hold a public hearing to review the Plan Implementation Report and to receive citizen input prior to adopting the Annual Operating Budget.

The Concurrency Management Report will be prepared annually pursuant to the Concurrency Management System. This report will document the development that occurred in the past year and the adequacy of public facilities as defined by the adopted Level of Service standards to serve existing and future development. The Concurrency Management Report will also identify capital improvements needed to eliminate any public facility or service deficiencies. The Concurrency Management Report will be submitted to the BOCC by June 15th of each year. The BOCC will hold a public hearing to review the Concurrency Management Report and to receive citizen input. The Concurrency Management Report will be adopted by the BOCC and, in addition to the Plan Implementation Report, will be used by the BOCC during the annual review and adoption of the Five-Year Capital Improvement Program. In addition, these reports may serve as the basis for the BOCC to amend the Comprehensive Plan or to adopt revisions to the Land Development Regulations (LDRs).

5.1.2 Five-Year Monitoring and Evaluation Procedures

Monroe County will review and update the Comprehensive Plan at least every five years. This will be accomplished through the preparation, review and adoption of an Evaluation and Appraisal Report (EAR) in the fifth year following plan adoption (Figure 5.2). The EAR will serve as the basis for adopting the Annual Operating Budget and the Five-Year Capital Improvement Program. The EAR will summarize all relevant data collection and the results of all special studies as well as the results reported in the annual Plan Implementation and Concurrency Management Reports. The EAR will also evaluate:

1. the major problems of development, physical deterioration, and the location of land uses and the social and economic effects of such uses in the area;
2. the condition of each element of the comprehensive plan and the time of adoption and at date of report;
3. the comprehensive plan objectives as compared with actual results at date of report; and
4. the extent to which unanticipated and unforeseen problems and opportunities occurred between date of adoption and date of report.

The EAR will also suggest changes needed to update the Comprehensive Plan, including recommended modifications to the Goals, Objectives and Policies.

The Planning Commission will be responsible for the preparation of the EAR in the first half of the fifth year following plan adoption and will function as the review committee. The Planning Commission will hold at least one public hearing to review the EAR and to receive citizen input. The Planning Commission will forward the EAR and its recommendations to the BOCC. The BOCC will also hold at least one public hearing to review the EAR and shall adopt the EAR within 90 days after receiving it from the Planning Commission.

The BOCC will adopt amendments to the Comprehensive Plan based on the recommendations contained in the adopted EAR consistent with the requirements of Chapter 163.3184 and 163.3191.

5.2 Updating Baseline Data and Measurable Objectives

Baseline data will be continuously updated through an ongoing data collection program, the Concurrency Management System, and the permit allocation system. Under this data collection program, the Monroe County Growth Management staff shall:

1. create, update and maintain a socio-economic and physical database for use in determining future land use needs;
2. annually update map and tabular records on the amount and type of land consumed by the development activities of that year; and
3. transfer land use, property and other relevant information to the Geographic Information System.

In addition, the Goals, Objectives and Policies identify many special studies which will be carried out over the next five years. These special studies will provide data necessary for the BOCC to evaluate and update the Comprehensive Plan.

The accomplishment of measurable objectives will be recorded by the Plan Implementation Report, the Concurrency Management Report, and by the Evaluation and Appraisal Report. Measurable objectives will be updated at least every five years based on the results and analysis contained in these reports.

5.3 Accomplishment of Goals, Objectives and Policies

The accomplishment of the Goals, Objectives and Policies of this Comprehensive Plan will be reported in the Plan Implementation Report and the Concurrency Management Report on an annual basis. In addition, the Evaluation and Appraisal Report will evaluate the accomplishment of Goals, Objectives and Policies of this Comprehensive Plan for the first five-year period. The EAR will summarize the results of the annual Plan Implementation Reports completed to date and will identify any obstacles or problems which resulted in underachievement of goals, objectives or policies.

5.4 Modifications to Goals, Objectives and Policies

The EAR, which will be prepared every five years, will include recommended modifications to Goals, Objectives and Policies. These recommendations will be based on the updated baseline data and analysis, the degree to which the Goals, Objectives and Policies were accomplished, and BOCC policy direction. The Goals, Objectives and Policies will be modified at least every five years.

5.5 Citizen Participation in the Planning Process

The Monroe County Planning Commission and BOCC shall hold advertised public hearings on all matters related to the monitoring, evaluation, implementation and amending of the Comprehensive

Plan. The purpose of these public hearings will be to encourage public participation in the comprehensive planning process and to inform real property owners and the general public of actions which may affect the use of their property. The procedures described in 5.1 through 5.4 above include several opportunities for citizen participation in the planning process. These opportunities include:

1. annual BOCC public hearing(s) to review the Plan Implementation Report and adopt the Annual Operating Budget;
2. annual BOCC public hearing(s) to review and adopt the Concurrency Management Report and the Five-Year Capital Improvement Program;
3. Planning Commission public hearing(s) (at least every five years) to review the EAR and transmit recommendations to the BOCC; and
4. BOCC public hearing(s) to review and adopt the EAR.

To the extent that any of BOCC public hearings serve to amend or update the Comprehensive Plan, the requirements of Chapter 163.3184(15)(b) will be followed (See 5.5.1 below). At each of these public hearings, citizens will be afforded the opportunity to submit verbal and written comments.

5.5.1 Timing

In compliance with the public hearing requirements established in Chapter 163.3184(15)(b), the BOCC will hold at least one advertised public hearing at the transmission stage of any amendments to the Comprehensive Plan on a weekday seven days after the first advertisement of the public hearing. The intention to hold and advertise a second public hearing will be announced at the first meeting. The second BOCC meeting will be held at the adoption stage on a weekday

Figure 5.1

5.5.2 Notification

Monroe County will assure that the general public and real property owners are notified of all official actions which may affect the use of their property, including:

1. all BOCC and Planning Commission public hearings related to the monitoring, evaluation, and implementation of the Comprehensive Plan and the adoption of any amendments to the Monroe County Year 2010 Comprehensive Plan; and
2. any additional public meetings or workshops related to comprehensive planning process.

Monroe County shall notify the general public and real property owners through the publication of a notice in a newspaper of general circulation in the area, consistent with established Monroe County notification procedures.

5.5.3 Dissemination of Materials

Consistent with current practices, Monroe County shall continue to provide all materials prepared during the comprehensive planning process and to be discussed at Planning Commission and BOCC public hearings to the general public. These materials will be available for public inspection at established locations throughout the Upper, Middle and Lower Keys, including public libraries and government centers.

5.6 Monitoring and Evaluation Matrices

The Monitoring and Evaluation Matrices have been prepared to enable Monroe County to monitor the implementation of the Comprehensive Plan. For each of the Objectives and Policies of the Comprehensive Plan, the matrices include: a summary, the agency or agencies responsible for its implementation, the date by which it is to be completed, and whether or not the Objective or Policy is new or existing. The Matrices will be used to prepare the Plan Implementation Report on an annual basis (See Section 5.1.1).

Since the Monitoring and Evaluation procedures provide for the Goals, Objectives and Policies of the Comprehensive Plan to be amended as often as twice each year and at least every five years, the Monitoring and Evaluation Matrices will be updated by the Growth Management Division on an annual basis following the adoption of the Comprehensive Plan and any plan amendments to reflect the most recently adopted Objectives and Policies of the Comprehensive Plan.

Section 5.6 (Monitoring Tables) is not included in this text document.

Legend of Implementing Agencies

(C)	Consultant
ACTL	Monroe County Animal Control
ADM	Monroe County Administrator
ARC	American Red Cross
ATTY	Monroe County Attorney
BDEDUC	Monroe County School Board
BOCC	Monroe County Board of County Commissioners
BROW	Broward County
CES	City Electric System
CLK	Monroe County Clerk
CODE	Monroe County Code Enforcement Department
COE	Army Corps of Engineers
COLL	Collier County
COMSVCS	Monroe County Division of Community Services
CONS	Non-profit Conservation Groups
DADE	Dade County
DCA	Florida Department of Community Affairs
DEM	Monroe County Division of Environmental Management
DEP	Department of Environmental Protection
DER	Department of Environmental Regulation
DHR	Florida Division of Historic Resources
DNR	Florida Department of Natural Resources
DOD	U.S. Department of Defense
DPS	Monroe County Division of Public Safety
EM	Monroe County Department of Emergency Management
ENP	Everglades National Park
EPA	U.S. Environmental Protection Agency
EXT	Monroe County Extension Service
FAA	Federal Aviation Administration
FDA	Florida Department of Agriculture
FDOT	Florida Department of Transportation
FEMA	Federal Emergency Management Agency
FGFWFC	Florida Game and Freshwater Fish Commission
FKAA	Florida Keys Aqueduct Authority
FKEC	Florida Keys Electric Cooperative
FMC	Florida Marine Fisheries Commission
FM	Monroe County Fire Marshall
GM	Monroe County Division of Growth Management
HA	Monroe County Housing Authority
HIST	Historic Florida Keys Preservation Board
HRS	Health and Rehabilitative Services
KCB	City of Key Colony Beach
KW	City of Key West
LA	Monroe County Land Authority
LETF	Law Enforcement Agency
LIB	Monroe County Libraries
LNT	City of Layton
MCTL	Monroe County Mosquito Control
MS	Monroe County Division of Management Services
NOAA	National Oceanic and Atmospheric Administration
OMB	Monroe County Office of Management and Budget
PRES	Non-profit Preservation Groups

PROP	Monroe County Property Appraiser
PW	Monroe County Division of Public Works
SFRPC	South Florida Regional Planning Council
SFWMD	South Florida Water Management District
SHER	Monroe County Sheriff's Department
STATE	State of Florida
SWRRA	Solid Waste Resource Recovery Authority
SWTF	Solid Waste Task Force
TDC	Monroe County Tourist Development Council
USCG	U.S. Coast Guard
USDI	U.S. Department of the Interior
USFWS	U.S. Fish and Wildlife Service
USN	U.S. Navy
USPS	U.S. Park Service